

Andrew Barroway
280 King of Prussia Road
Radnor, PA 19087

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Charles Wang
New York Islanders Hockey Club
1600 Old Country Road
Plainview, NY 11803

Dear Charles,

It has been a few weeks since we last spoke and hope all has been well with you. I am writing this letter today for a few reasons.

Firstly, I want to thank you for offering me the opportunity to be the next steward of the New York Islanders. Owning and operating the Islanders would be a dream come true, and you have my word and promise that I will lead the team in a manner that reflects your strong values, protects your legacy, and builds on the strong foundation you have set.

Secondly, I apologize to you. I acknowledge this has been a difficult process at times and I accept full responsibility for that. My intentions have been fueled only by my passion for both the team and the NHL and, if there have been missteps along the way, I ask for your forgiveness. You have been patient and gracious throughout and, for that, I thank you. I am in a position to proceed with our deal and can do so in a spirit of partnership and good will, and in a manner that is thoughtful and professional.

Lastly, I give you my word that the team's final year at Nassau Coliseum will be a year of celebration and appreciation. The committed fans of the Islanders deserve a season that says "thank you" for their passion, energy and support; and, you also deserve a season that says "thank you" and honors your contributions to the team and community. I am prepared to invest in making the upcoming season one to remember, and will work to further unite and excite all who love the Islanders.

I know that you do not have to sell the team right now, but want to make this the right time and circumstance for you to do so. Although we have not known each other very long, I value your confidence in me and assure you that I am the right man to build on your tenure as owner and carry your torch forward – promising to always do right by you, the Islanders organization, and its fans.

Charles, I would very much like our next conversation to be in person, and am available to come see you at the time of your choosing.

Respectfully and with appreciation,



Andy